



ADRA LEBANON

Emergency Capacity Statement

Current response, implementation capacity, project portfolio, partnerships, and coordination readiness



| Internal | May 2026

CAPACITY NARRATIVE

Organizational capacity and operational presence

ADRA Lebanon is a registered humanitarian and development organization established in 2014 under the Lebanese Ministry of Interior. It works across Lebanon’s most vulnerable communities through programs in Emergency Response, Food Security and Nutrition, WASH, Education, Livelihoods, Health, and Gender Empowerment. ADRA Lebanon combines immediate humanitarian relief with longer-term recovery and resilience-building, with programming grounded in dignity, inclusion, accountability, and conflict sensitivity.

In 2025, ADRA Lebanon reached 27,742 people across its interventions, responding to emergency and recovery needs through food security, winterization, education, WASH, health/medication support, livelihoods, women’s empowerment, and psychosocial support. Its work covered Beirut and Mount Lebanon, Bekaa, Baalbek-Hermel, and other areas where vulnerable communities faced the combined impact of conflict, displacement, economic pressure, and strained essential services. Key results included 17,130 people reached with food security assistance, 4,100 people supported with winterization assistance, 1,380 people reached through education support, 251+ people receiving chronic medication support, 620 hygiene kits distributed, and 200+ women completing vocational skills training.

ADRA Lebanon operates through a structured country team with more than 35 staff, including project managers, field officers, MEAL specialists, social workers, finance and administration staff, logistics and procurement, safeguarding, security, and program coordination functions.

Its offices and field presence in Beirut/Mount Lebanon, Bekaa, and Baalbek support coordination, community engagement, assessments, distributions, monitoring, and referral pathways. This structure allows ADRA Lebanon to maintain close proximity to affected communities while also ensuring centralized oversight, compliance, finance, procurement, MEAL, and donor reporting capacity.

2025 capacity snapshot

27,742 people reached across interventions	17,130 people reached with food security assistance	4,100 people supported with winterization assistance
1,380 people reached through education support	251+ chronic patients received medication support	200+ women completed vocational skills trainings

Additional 2025 outputs included 2,500 food parcels distributed, 10 schools supported with heating fuel, 166 diesel stoves distributed, 460 children/students reached with MHPSS sessions, 620 hygiene kits distributed, more than 20 women launching or expanding home-based businesses, and one community exhibition displaying women’s products.

Area	What 2025 demonstrated
Emergency food assistance	Rapid transition from crisis assessment to e-cards, food parcels, raw material support for kitchens, PDM, feedback, and PSS integration.
Winterization/basic assistance	Household and school-based assistance in Bekaa and Baalbek-Hermel, including fuel, stoves, and school heating.
Education and protection	Retention support, ECE/RSP/BLN pathways, transportation, snacks, stationery, PSS, and referrals.
Livelihoods and women empowerment	Vocational skills, entrepreneurship, business coaching, literacy/numeracy, dignity support, and home-based business pathways.
Health/medication	Small but relevant medication support through partners for chronic patients and highly vulnerable households.
WASH and school infrastructure	REWASH launched in 2025 to rehabilitate learning spaces, improve WASH facilities, and install solar energy systems.

Sectoral and geographic capacity

<p>Beirut / Mount Lebanon</p> <p>Administration, coordination, food security and e-card implementation, health referrals, partner coordination, emergency response.</p>	<p>Baalbek</p> <p>Education, retention support, children’s learning pathways, women empowerment, livelihoods, community-based activities.</p>	<p>Bekaa / Baalbek-Hermel</p> <p>Winterization, basic assistance, WASH, school support, food security, and education-through-WASH interventions.</p>
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Financial capacity highlight

Over the last three years, ADRA Lebanon has managed a documented portfolio of more than USD 8 million, including USD 4.77 million in 2023, USD 1.70 million in 2024, and USD 1.55 million in 2025. This reflects experience managing multiple donors, budgets, sectors, reporting requirements, procurement processes, partner coordination, and compliance systems across both humanitarian and development programming.

Emergency response capacity

Since the escalation of the war, ADRA Lebanon has activated its National Emergency Management Plan and Emergency Response Team structure. The team has carried out rapid needs assessments,

coordinated with national and local authorities, and implemented emergency interventions in shelters and host communities.

ADRA Lebanon’s Emergency Response Team continues to operate despite challenging security conditions, supported by staff, trained church volunteers, and deployments from ADRA International’s Emergency Management Unit. The emergency structure includes the Emergency Response Coordinator, Regional Emergency Coordinator, planning/design support, MEAL, program coordination, finance, logistics/procurement, safety and security, safeguarding, communications, and field distribution capacity. Additional ADRA Network emergency professionals can be deployed as needed while the emergency situation continues.

Roles and workflow

Function	Role in proposal / implementation
Strategic oversight	Country Director and Board / senior leadership.
Emergency leadership	Emergency Response Coordinator, Regional Emergency Coordinator, ERT and ADRA Network support.
Program design	Planning/design focal point, Program Coordinator, and technical project managers.
Implementation	Project managers, field officers, daily workers, volunteers, and local partners.
Quality and support	MEAL/AAP, safeguarding, finance, HR, procurement/logistics, security, and communications.

Main point of contact

For proposal development and partner coordination, the planning/design focal point may serve as the main day-to-day contact. The Program Coordinator should be copied for portfolio-level alignment and continuity. Depending on the opportunity, the Emergency Response Coordinator, relevant Project Manager, MEAL/AAP, Finance, Logistics/Procurement, Safeguarding, Security, and Communications should be included at the right stages.

Completed / activated emergency responses

ADRA Lebanon’s first phase of emergency response focused on immediate, life-sustaining support for displaced families in shelters and host communities. Following the activation of the National Emergency Management Plan and Emergency Response Team structure in March 2026, ADRA Lebanon mobilized an initial USD 20,000 emergency response, reaching 432 families, approximately 1,944 people, with hygiene kits, dignity kits, and water containers distributed in shelters.

In parallel, ADRA Lebanon worked with Tahaddi to address urgent bedding and shelter-related gaps. Through this partnership, 160 individuals were initially supported with mattresses, blankets, and pillows, with support continuing for more than 200 additional people through additional bedding assistance. This partnership helped extend ADRA’s reach and respond to immediate shelter needs that were identified during the emergency response.

ADRA Lebanon also implemented the SDA EMU Church response, with a budget of USD 22,000, reaching 438 displaced people through food and hygiene e-vouchers. This response was supported by trained

volunteers and community outreach, allowing families to access essential food and hygiene items with greater flexibility and dignity.

Together, these initial emergency actions reached approximately 2,542 people directly, with additional bedding support continuing. The response demonstrates ADRA Lebanon’s ability to move quickly from assessment to implementation, combine direct delivery with partner-supported assistance, and adapt response modalities based on the needs of displaced households.

Completed Emergency Response projects

Response	Timeline	Budget	Beneficiaries / reach	Key outputs
Initial NEMP response	Mar 2026	USD 20,000	432 families / approx. 1,944 people	432 hygiene kits, dignity kits, and water containers distributed in shelters.
Tahaddi bedding and shelter support	2026	Partner-supported items / emergency response support	160 + 200+ additional individuals planned/continuing	Mattresses, blankets, and pillows distributed with Tahaddi; continued additional bedding support.
SDA EMU Church response	2026	USD 22,000	438 displaced people	Food and hygiene e-vouchers with volunteer-supported outreach and distributions.

ADRA Lebanon is currently scaling up food security response through two larger emergency projects. The CFGB/ADRA Canada BRIDGE project, approved to begin on 1 May 2026, will reach approximately 1,090 households, or 4,905 individuals, through three monthly food e-voucher distributions for highly vulnerable displaced people living outside IDP centers.

ADRA Lebanon is also launching a Polish Aid-funded response with ADRA Poland, targeting 1,565 IDPs with food e-vouchers.

Emergency projects launched / under implementation

Project	Timeline	Budget	Donor / partner	Beneficiaries	Key design
BRIDGE - CFGB / ADRA Canada	May-Sep 2026	CAD 647,076	CFGB + ADRA Network (ADRA Australia) / ADRA Canada	1,094 households / 4,925 people	Three monthly food e-voucher transfers; total voucher value USD 369,375 / CAD 502,350.
Polish Aid / ADRA Poland	Jul-Nov 2026	Approx. USD 230,000 / PLN 836,363	Polish Aid through ADRA Poland	1,565 IDPs	Restricted food e-cards in Beirut and Mount Lebanon with verification, monitoring, market checks, and complaints channels.

Pending / partly approved emergency opportunities

Opportunity	Timeline	Budget	Donor / partner	Beneficiaries	Focus
MEND III - emergency medication support	2026 expected	EUR 20,000	ADRA France + Protestant Foundation pending	Target to be finalized	Medication support for IDPs and highly vulnerable people.
Slovak Aid emergency food assistance - Bekaa	2026 proposal / submitted, pending approval	USD 100,000	Slovak Aid through ADRA Slovakia	600 hh / 3200 individuals	Emergency food assistance opportunity in Bekaa.

Sectoral expertise and implementation experience

ADRA Lebanon’s strongest recent emergency expertise is in food security and voucher-based assistance. Since 2020, ADRA Lebanon has implemented seven food security projects, reaching more than 4,000 direct participants and impacting more than 20,000 people. Three of these projects were funded by CFGB, building a strong operational model for e-card delivery, accountability, monitoring, vendor management, and dignified food access.

ADRA Lebanon has a well-established e-card system through Le Charcutier, including beneficiary orientation, SMS notifications, electronic loading of monthly transfers, balance monitoring, electronic receipts, paper receipt collection, follow-up calls, price monitoring, spot checks, and restrictions on non-food or harmful items. This system allows families to purchase fresh, culturally appropriate food while enabling ADRA to monitor use, identify concerns, and support healthier food choices.

STRONGEST EMERGENCY IMPLEMENTATION AREA

Food security and e-card implementation

1. Targeting	2. Distribution	3. Monitoring
Needs-based criteria, MoSA/partner referrals, phone and in-person verification, reserve lists, follow-up.	Orientation at distribution, SMS notification of transfers, accessible points, shopping support when needed.	Electronic and paper receipts, balance and price monitoring, PDM, focus groups, hotline and complaints channels.

Other Sectors and Expertise

ADRA Lebanon also has demonstrated expertise in WASH, winterization/basic assistance, education, livelihoods, women’s empowerment, and health assistance. Previous and ongoing projects include school-based education and retention support, early childhood education, basic literacy and numeracy, psychosocial support, vocational training, business coaching, financial literacy, women’s empowerment activities, WASH facility rehabilitation, solar-powered water systems, hygiene and dignity kit distributions, winter fuel assistance, and medication support. In 2024, ADRA Lebanon reached 13,500 individuals through emergency response, supported more than 3,000 households through food security and nutrition interventions, supported over 460 children through education and child protection activities, trained 180 women in livelihood skills, and supported clean water access for over 15,000 people through WASH interventions.

ADRA Lebanon’s 2025 portfolio further demonstrates this multi-sectoral capacity. LIFE, funded by CFGB through ADRA Canada, reached 6,678 people with food assistance, delivered e-cards to 3,853 individuals, distributed 1,000 food parcels, and improved Food Consumption Score results from approximately 41 percent at baseline to approximately 98 percent at endline. GROW, supported by ADRA Australia, is a 48-month initiative designed to strengthen youth resilience and employability through retention support, psychosocial support, languages, digital literacy, AI awareness, and vocational training, while also building the capacity of ADRA teams and local educators/volunteers.

Current non-emergency projects and 2025 references

Current non-emergency projects

Project	Status	Timeline	Sector / modality	Budget	Donor / partner	Beneficiaries	Key outputs / notes
THRIVE	Current	Dec 2025- Dec 2026	Elderly food security + wellness	Approx. USD 130,000	LDSC / ADRA Australia / ADRA France	1,100 beneficiaries	Food e-cards, shopping support, wellness and community engagement.
GROW	Current	Jan 2025- Jan 2029	Education, resilience, livelihoods	Approx. AUD 250,000/year	ADRA Australia	Targets per project design	Retention support, PSS, languages, digital literacy, AI awareness, vocational pathways.
REWASH	Current	Oct 2025- Dec 2026	Education + WASH infrastructure	Approx. USD 230,000	Slovak Aid / ADRA Slovakia	4,054 students + 1,000 children reached with hygiene promotion	12 schools; rehabilitation, WASH upgrades, solar panels in 6 schools.

Completed / recent references showing implementation capacity

Project	Status	Timeline	Sector / modality	Budget	Donor / partner	Beneficiaries	Key outputs / notes
LIFE 2025	Completed reference	Jan-Oct 2025	Food security	USD 574,265	CFGB through ADRA Canada	1,511 HH / 6,678 people	E-cards to 3,853 individuals; 1,000 food parcels; FCS improved from approx. 41% to approx. 98%.
CARE	Completed reference	Oct 2024- Feb 2025	Emergency food assistance	USD 352,245	18 ADRA Network offices + LDSC	10,452 displaced people	E-cards, food parcels, raw materials for kitchens; PDM and PSS integrated.
WARM VII	Completed reference	Dec 2024- Apr 2025	Winterization / basic assistance	USD 300,000	LDSC	435 households + 10 schools / 4,000 students	Fuel support, heating fuel for schools, 166 diesel stoves, 155 food parcels.
EMBRACE	Completed	Oct 2023- Dec 2025	Livelihoods and women empowerment	USD 530,518	ADH through ADRA Germany	200+ women and girls	Vocational skills, business coaching, BLN, PSS and dignity support.
STAND III	Completed	Aug 2024 - Dec 2025	Education/ Protection	USD 513,221	ADRA Australia, EO Metterdaad/ ADRA Netherlands, LDSC	460 students + their caregivers	Retention Support, Basic Literacy and Numeracy, Early Childhood Education, Snack, stationary, transp

Quality, accountability, protection, and MEAL

ADRA Lebanon applies Sphere Standards, Core Humanitarian Standards, safeguarding, Accountability to Affected Populations, gender and disability inclusion, psychosocial support, and environmental awareness across its programming. In emergency food assistance, ADRA Lebanon uses needs-based targeting, sex- and age-disaggregated data, household verification, post-distribution monitoring, focus group discussions, hotline feedback, help desks, home visits where needed, and referral pathways.

ADRA Lebanon’s accountability system includes multiple feedback channels such as hotline, community meetings, suggestion boxes, help desks at distribution sites, and home visits for people with mobility challenges. Sensitive complaints, including SEA, GBV, and protection concerns, are handled confidentially by trained staff. The team also communicates clearly with beneficiaries about selection criteria, rights and entitlements, e-card value, permitted purchases, and complaint mechanisms.

Systems supporting implementation quality

System area	How it works
Targeting and verification	Vulnerability criteria; MoSA/partner referrals; phone and in-person verification; reserve lists; duplication checks.
Information and entitlement sharing	Beneficiary orientation, information sheets, card value and permitted-item explanations, rights and entitlements communication.
Feedback and complaints	Hotline, help desks, community meetings, household visits, PDM, focus group discussions and confidential sensitive complaint handling.
Protection-sensitive design	Gender-balanced teams, accessible distribution points, safety audits, PSEA/safeguarding, referrals for GBV/child protection/MHPSS.
Monitoring and learning	Electronic receipts, paper receipt checks, balance reports, market/price checks, spot checks, PDM, and adaptive follow-up.

Local partners and coordination capacity

ADRA Lebanon coordinates its emergency response with the Ministry of Social Affairs, the Disaster Risk Management Unit, and relevant humanitarian coordination platforms, including the Food Security and Agriculture Sector and WASH sector. In the current emergency response, ADRA Lebanon is also coordinating with Tahaddi, Armenian Relief Cross Lebanon, Adventist School Mousaitbeh, the Seventh-day Adventist Church in Lebanon, Adventist Community Center, Adventist Learning Center, and church volunteer networks.

ADRA Lebanon has a strong network of local and national partners, including ABAAD, Himaya, Nabad, Caritas, Wing Woman Lebanon, Armenian Relief Cross Lebanon, Loubnaniyoun, Middle East University, and others. These relationships support protection referrals, psychosocial support, health assistance, education, community outreach, emergency distributions, and access to vulnerable communities.

Tahaddi – Community-based organization operating in vulnerable informal settlement and refugee contexts, with experience in education, food assistance, psychosocial support, and medical/health center services. ADRA has worked with Tahaddi during the latest emergency, including support for bedding items and coordinated distributions.

Armenian Relief Cross Lebanon (ARCL) – Local relief and community-based organization supporting identification, referrals, and assistance to vulnerable households mainly in health, basic assistance and food security, including during emergency response. ARCL implemented two medication provision projects as a sub-implementing partner with ADRA in 2025.

Loubnaniyoun – Local organization working in health and other community support projects. ADRA has collaborated with Loubnaniyoun as an implementing/referral partner, including in medication distribution project.

ABAAD and Himaya – Specialized protection partners with expertise in gender, GBV, child protection, and psychosocial support. ADRA uses these partnerships for referral pathways and specialized support when protection concerns require services beyond ADRA’s direct scope

Nabad and other PSS/community partners – ADRA has partnered with local organizations providing psychosocial assistance as a cross-cutting component across education, livelihoods, food security, and protection-sensitive programming.

Ministries and sector platforms – ADRA coordinates with the Ministry of Education, Ministry of Health, Ministry of Social Affairs, municipalities, DRM structures, and sector working groups as relevant to each intervention.

Local partnerships

Partner	Where they operate	Sectoral expertise	Previous / potential collaboration
Tahaddi	Vulnerable refugee/informal settlement contexts; community-based presence.	Education, food assistance, psychosocial support, and medical/health center services.	Emergency bedding support and coordinated distributions; community access and service complementarity.
Armenian Relief Cross Lebanon (ARCL)	Beirut and Lebanese Armenian community networks.	Health and medication provision.	Sub-implementing partner twice for medication distribution; expected partner for THRIVE community center access, mainly with Lebanese Armenians.
Loubnaniyoun	Lebanon, community and health-related programming.	Health and community support.	Sub-implementing partner for medication distribution; partner link for school/WASH implementation.
ABAAD, Himaya, Nabad	Project areas as needed; specialized protection and PSS actors.	Protection, GBV, child protection, psychosocial support.	Provided psychosocial assistance to around 400 students in education work in Baalbek and to women’s empowerment participants; referral pathways for specialized support.
Adventist School Mousaitbeh, ACC, ALC, SDA Church	Beirut/Mount Lebanon and church/community networks.	Community outreach, volunteers, distribution support, local access.	Distribution hub and volunteer mobilization during emergency response.



COUNTRY-LEVEL TRUST AND FUNDING RELATIONSHIPS

Existing donor and network relationships

ADRA Lebanon has successfully implemented projects with a broad donor base, including LDS Charities, ADH, CFGB, EO Metterdaad, Protestant Foundation, SlovakAid, ADRA Australia, ADRA Canada, ADRA Germany, ADRA France, ADRA Netherlands, ADRA Korea, ADRA Poland, ADRA Slovakia, and other ADRA Network offices. ADRA Lebanon has also built positive collaboration with country government grants, including Czech Republic support after previous successful implementation, and is currently implementing a Czech Embassy-supported water supply project in Bekaa. Slovak donor-supported programming is also ongoing or under development, including education through WASH facility rehabilitation, school rehabilitation/solarization, hygiene and dignity kit distribution, and awareness activities.

Government grants and embassy engagement

ADRA Lebanon’s current and recent portfolio includes European government-linked grants and embassy engagement. This section is framed as factual experience with official donors, compliance expectations, and country-level relationships, not as a marketing section.

Country / donor channel	Project or engagement	Status / note
Slovakia / Slovak Aid through ADRA Slovakia	REWASH: school rehabilitation, WASH upgrades, solarization, hygiene training, and hygiene kits.	Current project: Oct 2025-Dec 2026; budget approx. USD 230,000; 12 schools; 4,054 students and 1,000 children through hygiene promotion.
Czech Republic / Embassy of Czech Republic in Lebanon	Small water supply project in Bekaa, following years of successful implementation, including MOSH-related work in Bekaa.	Current/recent embassy-supported project; approximate value USD 24,000.
Poland / Polish Aid through ADRA Poland	LIFE of Solidarity in Crisis: restricted food e-cards for vulnerable IDPs in Beirut and Mount Lebanon.	Planned Jul-Nov 2026; requested grant amount PLN 836,363 / approx. USD 230,000; target 1,565 people.
France / ADRA France and Protestant Foundation	MEND medication support and MEND III opportunity for IDPs; recent visit to the French Embassy.	MEND I/II completed in 2025; MEND III expected/under development; EUR 20,000 partially identified with Protestant Foundation approval pending.
Australia / Australian Embassy relationship	Courtesy engagement with Australian Embassy during Wing Woman Lebanon project success event.	Former Ambassador has moved; ADRA Lebanon has not yet met the new Ambassador and is planning a courtesy visit when DFAT local post contact is confirmed.



OPERATIONAL AND TECHNICAL COMPLEMENTARITY

ADRA Lebanon may act as lead organization where its role is programmatically appropriate, especially for food security, emergency assistance, WASH/basic assistance, education/livelihood activities, and partner-managed referral or specialized components.

Gaps and areas to strengthen

Area	Current gap / note	How it can be managed
Reach and scale	Current needs exceed ADRA Lebanon’s direct reach, especially for out-of-shelter displaced households and areas where partner access is needed.	Use consortium or partnership structure to expand geographic/community reach and reduce duplication.
Consortium experience	ADRA Lebanon is ready to work in a larger structure and may lead where appropriate, but the final consortium model should be built carefully around confirmed roles and practical implementation capacity.	Define lead/co-lead roles, decision-making, referral pathways, budget lines, reporting responsibilities, and partner due diligence.
Team workload	The team is currently overloaded due to emergency response, ongoing projects, assessments, proposal development, and coordination demands.	Activate additional ERT/surge support as needed; prioritize grant writing, MEAL, communications, operations, and field coordination support.
Competitive funding environment	Most opportunities are likely highly competitive, with many organizations pursuing emergency and recovery funding.	Submit a focused, evidence-based design showing ADRA’s current response, e-card capacity, local partnerships, and honest gaps.
Readiness for a larger response	ADRA Lebanon is ready to pursue a bigger opportunity, provided the design matches realistic staffing, partner commitments, and donor requirements.	Use this capacity statement as a base for partner discussions, consortium clarification, and proposal narrative development.

Closing position

ADRA Lebanon is operational, connected to communities, and ready to coordinate with ADRA Country offices and partners in a way that is realistic, accountable, and responsive to the current emergency and recovery context.

Useful Documents:

[ADRA Lebanon Annual Report 2025](#)

[Lebanon - ACFID Breifing for ADRA Australia](#)

[ADRA Lebanon Capacity Statement 2025](#)

Food Security Project: CARE: Network Response: [Human Interest Stories](#)

Food E-cards [Demonstration Video](#)